Bulletin

July 20, 2021

To: Supply Chain Partners

From: Tom Biello Vice President, Supply Chain, Knoll

Introducing MillerKnoll: Shaping the Future Together

Today, Herman Miller announced that it has completed its acquisition of Knoll and introduced MillerKnoll, a collective of dynamic brands that comes together to design the world we live in. The name is simple—a merging of our networks, values, and strengths. Going forward, Herman Miller, Knoll, and their legacy brands will continue to be distinct brands within MillerKnoll.

This is truly a historic moment, a new beginning in our storied history. MillerKnoll is now one of the largest design companies driving some of the world's most influential design brands. Our industry—and the world in general—is changing rapidly. In coming together as MillerKnoll, we will define and lead this transformation, like we have other transformations throughout our histories. Together, we are even better suited to anticipate and shape the future through problem-solving design.

MillerKnoll will be led by President and CEO Andi Owen, with global functional teams that serve the entire enterprise. MillerKnoll's organizational structure will ensure strong brand ownership to preserve and nurture the essence of the brands within our portfolio. A press release with more details was issued and can be found <u>here</u>.

In the near term, Herman Miller and Knoll will continue to operate as independent brands, and there will be no immediate changes to our supplier relationships. During this time, please continue to engage your usual business partners. All contracts will continue in the normal course.

Going forward, our top priority is to continue delivering the same high-quality products and design solutions that our customers have come to rely on. It will be critical that we partner with the top suppliers in the world to provide the right products and services at the most competitive possible value. We see great growth ahead for the joint company and mutually for our key suppliers. To that end, we will be in touch with you at a later date to communicate any changes before they take effect.

Thank you for your support as we continue our integration.

Sincerely,

Tom

Knoll